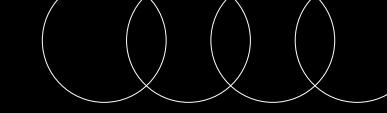


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# Premium Brand Group

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## DELIVERIES TO CUSTOMERS

of cars of the Premium Brand Group amounted to 390,826

Deliveries of fully electric models (BEV) increased by 66% (465,265) **24,236** (14,583)

The Audi brand delivered

385,084

-17% year-on-year decrease due to supply shortages and lockdowns in China despite high market demand.

**2,539** (2,422)

Lamborghini cars were delivered to customers, an increase of 5%.

**Bentley** deliveries amounted to

**3,203** 

**Ducati** deliveries grew by 5% and reached

13,450 (12,799)

#### REVENUE

of the Audi Group €14.3bn rose by 2% to (€14.1bn)

↑ first-time consolidation of Bentley ↑ strong pricing

#### OPERATING PROFIT/ROS

amounted to

€3**.**5bn

(€1.4bn)

ROS

**24.3%**(10.0%)

- ↑ massive positive valuation effects of €1.2bn from raw material hedges
- ↑ good residual values and fixed cost discipline

Before special items, operating profit amounted to €3.5bn (€1.4bn), ROS at 24.8% (10.0%)

#### NET CASH FLOW

decreased to

€1.6bn

(€3.1bn)

- ↓ lower positive working capital impact
- ↓ non-cash effects in connection with raw material hedges
- ↓ disposal of national sales companies within the Volkswagen Group

#### CAPEX RATIO

stable at

2.0%

(2.0%)

## R&D RATIO

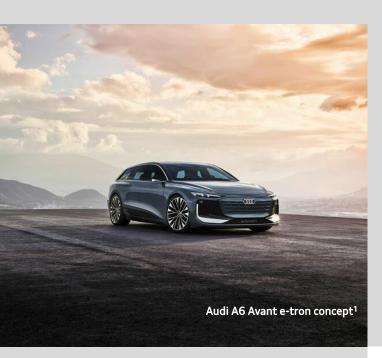
slightly increased to

**7.2%** (7.1%)

(/.1%)

Selected model presentations Q1/2022

### Audi brand presents concepts for the future, Ducati the new Panigale V4 SP2



## Space travel in the heart of the megacity

Systematically designed from the inside out, Audi has unveiled plans for the Audi urbansphere concept<sup>2</sup> car. Designers and engineers initially created the Audi urbansphere for use in traffic-dense Chinese megacities, although the concept is also suitable for any other metropolitan center in the world. In these urban areas, where personal space is in particularly short supply, the concept car offers the largest interior space of any Audi to date. It intelligently coordinates this with technologies and digital services that appeal to all the senses and offer a whole new level of experience.



#### <u>Unmistakable design for the electric</u> age – Audi A6 Avant e-tron concept<sup>1</sup>

"With the Audi A6 Avant e-tron concept<sup>1</sup>, we are offering a completely tangible look at future production models on our new PPE technology platform," says Audi Board Member for Technical Development Oliver Hoffmann. "We're not just electrifying the Avant's successful 45-year history. What we want most of all is to use technical skill to add an exclamation point. In particular, this includes powerful 800 volt technology, 270 kW of charging capacity, and a WLTP range of up to 700 kilometers (435 miles)."

## Panigale V4 SP2: "The Ultimate Racetrack Machine"

The Panigale V4 SP2 is the top-of-the-range model for Ducati super sports bikes: a special, exciting version for track riding, even more intuitive and less strenuous also for non-professional riders. The "SP2" is the model with which Ducati brings to the peak the sportiness of the Panigale V4, the 2022 version of which has taken the most significant evolutionary step since its inception, improving in every aspect: aerodynamics, ergonomics, engine, chassis and electronics.



- 1 Audi A6 Avant e-tron concept: The vehicle shown here is a concept vehicle that is not available as a seriesproduction vehicle.
- 2 Audi urbansphere concept: The vehicle shown here is a concept vehicle that is not available as a seriesproduction vehicle.

#### Corporate highlights Q1/2022

### Audi highlights of the first quarter

## Audi Q4 e-tron: higher charging capacity & expanded online features

On the road with faster charge times and more connected features: Audi is consistently advancing its fully electric e-tron model range. Customers can look forward to faster charge times for largebattery models as well as an expanded offering via Audi connect and the myAudi app. Preplanned routes can now be conveniently sent to the car right from the app. The e-tron route planner automatically plans charging stops based on the current traffic situation, taking account the driver's individual consumption profile.







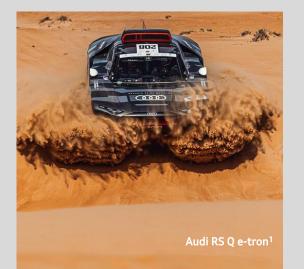
#### Audi brings virtual-reality entertainment from holoride into series production in June

In the future, passengers will be able to use the time on the way from point A to point B for a thrilling game experience. From June 2022, passengers in the back seat of an Audi will experience films, video games and interactive content much more realistically using a VR headset. A car ride will become a multimodal gaming event. The technology was introduced at the South by Southwest® (SXSW) music, film and tech festival in Austin, Texas, and visitors will be able to take drives in the back seats of fully electric Audi vehicles. → read more

## Audi RS Q e-tron<sup>1</sup> wins in Abu Dhabi

Audi has once again made history in motorsport with technical innovation: Following its debut with four stage victories at the Dakar Rally in January, the Audi RS Q e-tron<sup>1</sup> now clinched its first overall victory – in just its second outing.

Stéphane Peterhansel and Edouard Boulanger have decided the second round of the FIA World Rally-Raid Championship in their favor. → read more





# Shift work with leeway: pilot project for more flexible working hours in Audi production

Shift work is well known for its rigidity. It sticks closely to a schedule that usually does not allow any flexibility at all. Employees who change to parttime work because of changes in their personal circumstances used to be required to transfer to new workplaces. But Audi has started a pilot project as part of its transformation and it has pioneering potential for flexible work in clocked car production. The pilot project is the only one of its kind in Germany and it is setting new standards. → read more

#### 1 Audi RS Q e-tron:

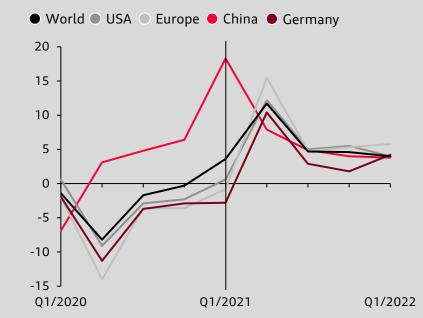
The vehicle shown here is a racing vehicle that is not available as a series-production vehicle.

Economic environment

## GDP and vehicle markets still affected by COVID-19 and supply-chain issues

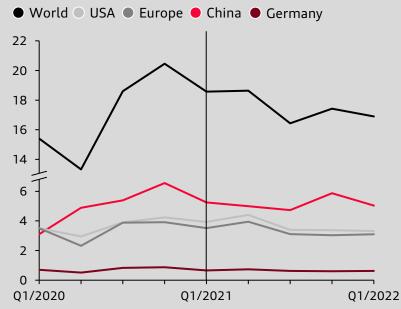
#### Real GDP growth, quarterly

by % change vs. previous year (Data: IHS Markit)



#### **Automotive markets**

by region in million units



From January to March 2022, the global passenger car market volume decreased significantly overall compared with the same quarter of the previous year.

In particular, bottlenecks and disruptions in global supply chains as a result of the COVID-19 pandemic and the effects of the Russia-Ukraine conflict had a negative impact.

In addition, the continued significant restrictions on the supply situation for semiconductors weighed on all major individual markets.

Similar effects also impacted the **motorcycle market**, although it grew in the reporting period.

After the significant slump in global economic output in 2020 and the incipient recovery due to catch-up effects in 2021, economic growth in advanced and emerging economies continued to recover on average, albeit with decreasing momentum.

At a national level, performance during the reporting period was mainly dependent on the extent to which the COVID-19 pandemic unfolded its negative effects and the intensity with which measures were taken to contain the spread, and on the other hand how severely the national economies were affected by the consequences of the Russia-Ukraine conflict.

## Real GDP growth in % Automotive markets in units

|                         | 1-3/2022 | 1-3/2021 | 1-3/2022   | 1-3/2021   | Δ%    |
|-------------------------|----------|----------|------------|------------|-------|
| Europe                  | 5.8      | -0.8     | 3,099,028  | 3,513,875  | -11.8 |
| of which Germany        | 4.2      | -2.8     | 626,058    | 656,452    | -4.6  |
| USA                     | 4.0      | 0.6      | 3,311,378  | 3,928,417  | -15.7 |
| China (incl. Hong Kong) | 3.8      | 18.3     | 5,033,990  | 5,246,397  | -4.0  |
| Worldwide               | 4.0      | 3.6      | 16,895,584 | 18,570,336 | -9.0  |

## Production affected by supply shortages and COVID-19 lockdowns in China

#### **Production Premium Brand Group**

| in units                   | 1-3/2022 | 1-3/2021 | Δ in % |
|----------------------------|----------|----------|--------|
| Ingolstadt (GER)           | 90,904   | 86,543   | 5.0    |
| Neckarsulm (GER)           | 36,437   | 48,773   | -25.3  |
| Zwickau (GER)              | 7,317    | 122      | Х      |
| Győr (HUN)                 | 39,944   | 46,860   | -14.8  |
| Brussels (BEL)             | 12,024   | 11,465   | 4.9    |
| San José Chiapa (MEX)      | 48,462   | 32,343   | 49.8   |
| China (all sites)          | 142,604  | 164,643  | -13.4  |
| Other sites                | 37,927   | 58,265   | -34.9  |
| Audi brand                 | 415,619  | 449,014  | -7.4   |
| Sant'Agata Bolognese (ITA) | 2,500    | 2,123    | 17.8   |
| Lamborghini brand          | 2,500    | 2,123    | 17.8   |
| Crewe (UK)                 | 4,264    | -        | Х      |
| Bentley brand <sup>1</sup> | 4,264    | -        | Х      |
| Total automobiles          | 422,383  | 451,137  | -6.4   |
| Motorcycles                |          |          |        |
| Ducati brand               | 19,779   | 15,470   | 27.9   |
|                            |          |          |        |

From January to March 2022, 422,383 (451,137) automobiles of the **Premium Brand Group** were produced in total, a decrease of – 6.4% compared with the prior-year period.

The main driver was the reduced production of **Audi brand** cars in Q1/2022 of 415,619 units (449,014), a drop of -7.4% year-on-year. The reasons are supply shortages resulting from

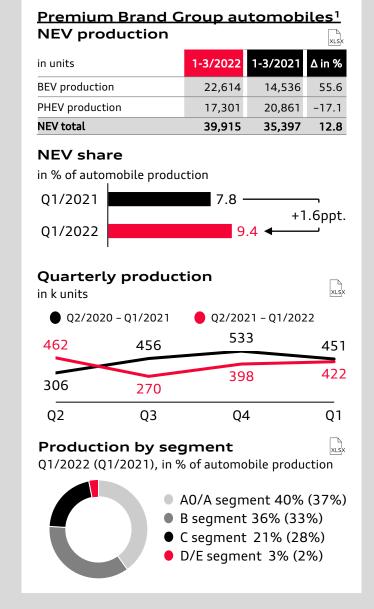
the ongoing semiconductor bottlenecks and the Russia-Ukraine conflict, which led to production adjustments and therefore to decreased production volumes. Besides, the Chinese COVID-19 lockdowns in March affected the local production of Audi cars by Chinese associated companies (all cars only available and sold in China) and hence the first-quarter production total decreased by -13.4% year-on-year to 142,604 (164,643) cars produced.

The **Lamborghini** brand manufactured 2,500 (2,123) vehicles in the first three months, a year-on-year increase of 17.8%.

The **luxury brand Bentley** based in Crewe, United Kingdom – as a new member of the Premium Brand Group consolidated January 2022 – produced 4,264<sup>1</sup> cars.

The Premium Brand Group New Energy Vehicle (NEV) share – fully electric and plug-in hybrid vehicles as a proportion of total car production – increased to 9.4% (7.8%) compared with Q1/2021.

In Q1/2022, the **Ducati** brand produced 19,779 (15,470) motorcycles – an increase of 27.9% compared with the previous year.



<sup>1</sup> Bentley production in Q1/2021: 3,215 units; figure not included in 2021 Premium Brand Group numbers.

Deliveries to customers

## Strong demand still only partly satisfied due to supply shortages

XLSX

## Deliveries to customers **Premium Brand Group**

| in units          | 1-3/2022 | 1-3/2021        | Δ in % |  |  |  |  |  |
|-------------------|----------|-----------------|--------|--|--|--|--|--|
| Automobiles       |          |                 |        |  |  |  |  |  |
| Audi brand        | 385,084  | 462,828         | -16.8  |  |  |  |  |  |
| Lamborghini brand | 2,539    | 2,422           | 4.8    |  |  |  |  |  |
| Bentley brand     | 3,203    | 15 <sup>1</sup> | X      |  |  |  |  |  |
| Total automobiles | 390,826  | 465,265         | -16.0  |  |  |  |  |  |
| Motorcycles       |          |                 |        |  |  |  |  |  |
| Ducati brand      | 13,450   | 12,799          | 5.1    |  |  |  |  |  |

In the first quarter of 2022, the Premium **Brand Group** delivered 390,826 (465,265) vehicles to customers, a decrease of -16.0% compared with the previous year.

The decline is mostly driven by the Audi brand with a year-on-year change of -16.8%, whereas Lamborghini and Ducati recorded increases. The latest member of the Premium Brand Group - the British brand Bentley started the first quarter with 3,203 deliveries to customers.

The ongoing bottlenecks in semiconductor supply and supply issues resulting from the Russia-Ukraine conflict also affected the availability of Audi cars in the first quarter of 2022. Due to low new car inventories, it was

not possible to fully serve the high customer demands. This resulted in a decrease of deliveries in all major regions in Q1.

On the Chinese market, the drop of -21.7% year-on-year was mostly driven by the strong performance in the prior-year quarter. Furthermore, COVID-19 lockdowns affected the local sales situation.

In addition to the semiconductor shortage, the **US** market was impacted by logistic issues. This led to a decrease of -33.4% compared to the strong Q1/2021.

The Audi brand increased the number of fully electric vehicles (BEV) by 66.2% year-on-year. In total 24,236 (14,583) BEVs were handed over to customers. In detail, 10,330 Audi e-tron models and 2.753 units of the Audi e-tron GT<sup>2</sup> were delivered. The new bestselling BEV model is the Audi Q4 e-tron with 10,656 cars. As a result, the BEV-share of the Premium Brand Group doubled to 6.2%.

#### Quarterly deliveries

in k units

Q2/2020 - Q1/2021 Q2/2021 - Q1/2022

| 521 | 482 | 507 | 465 |
|-----|-----|-----|-----|
| 356 | 368 | 334 | 391 |
| Q2  | Q3  | Q4  | Q1  |

#### **Deliveries of Premium Brand Group** automobiles1

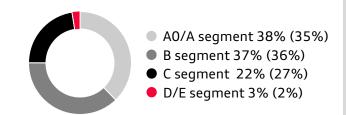
| in units                 | 1-3/2022 | 1-3/2021 | Δ in % |
|--------------------------|----------|----------|--------|
| Europe                   | 155,331  | 156,063  | -0.5   |
| Germany                  | 54,206   | 47,706   | 13.6   |
| China<br>incl. Hong Kong | 162,735  | 207,730  | -21.7  |
| USA                      | 37,019   | 55,609   | -33.4  |
| Other markets            | 35,741   | 45,863   | -22.1  |
| Total                    | 390,826  | 465,265  | -16.0  |

#### in units/in % of automobile deliveries

| BEV                                | 24,236  | 14,583  | 66.2      |
|------------------------------------|---------|---------|-----------|
| BEV share                          | 6.2%    | 3.1%    | 3.1 ppt.  |
| SUV                                | 185,906 | 216,022 | -13.9     |
| SUV share                          | 47.6%   | 46.4%   | 1.1 ppt.  |
| China locally prod.                | 148,180 | 185,196 | -20.0     |
| locally produced<br>in China share | 37.9%   | 39.8%   | -1.9 ppt. |

#### By segment

Q1/2022 (Q1/2021), in % of automobile deliveries



1 Bentley was consolidated as of January 1, 2022. Therefore, the Q1/2021 figure only includes deliveries to customers of 15 units. sold by an Audi Group sales company. For information: Bentley deliveries in Q1/2021: 3.358 units.

2 Audi e-tron GT quattro: combined electric power consumption in kWh/100 km: 19.6-18.8 (NEDC), 21.8-19.9 (WLTP); combined CO<sub>2</sub> emissions in g/km: 0. Information on electric power consumption and CO<sub>2</sub> emissions in ranges depends on the vehicle's selected

#### Audi RS e-tron GT:

equipment.

combined electric power consumption in kWh/100 km: 20.2-19.3 (NEDC), 22.6-20.6 (WLTP); combined CO<sub>2</sub> emissions in q/km: 0. Information on electric power consumption and CO<sub>2</sub> emissions in ranges depends on the vehicle's selected equipment.

## Operating profit massively influenced by raw material hedges

#### Income statement

Audi Group, in €m / in % of revenue



| 7. dai                                |          |          |           |
|---------------------------------------|----------|----------|-----------|
| in €m                                 | 1-3/2022 | 1-3/2021 | in %      |
| Revenue                               | 14,282   | 14,067   | 1.5       |
| Costs of goods sold                   | -11,655  | -12,011  | -3.0      |
| Gross profit                          | 2,626    | 2,055    | 27.8      |
| Distribution expenses                 | -651     | -794     | -18.0     |
| Administrative expenses               | -183     | -147     | 24.6      |
| Other operating result                | 1,676    | 289      | Х         |
| Operating profit                      | 3,468    | 1,404    | 147.0     |
| Return on sales (ROS)                 | 24.3%    | 10.0%    | 14.3 ppt. |
| Financial result                      | 430      | 285      | 50.8      |
| of which China business <sup>1</sup>  | 295      | 254      | 16.1      |
| Profit before tax                     | 3,898    | 1,689    | 130.8     |
| Income tax expense                    | -959     | -218     | Х         |
| Profit after tax                      | 2,939    | 1,472    | 99.7      |
| Operating profit before special items | 3,535    | 1,404    | Х         |
| ROS before special items              | 24.8%    | 10.0%    | 14.8 ppt. |

In the first three months of 2022, the Audi Group generated **revenue** of €14,282m (€14,067m). The year-on-year increase of 2% despite a decrease in deliveries was mainly attributable to the first-time consolidation of Bentley in Q1/2022. In addition, it was possible to maintain the strong price position.

**Cost of goods sold** decreased mainly due to the lower sales volume, driven by supply shortages.

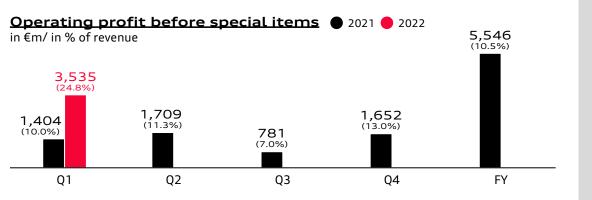
**Distribution expenses** decreased significantly compared with the prior year period due to lower advertising costs, among other things. The increase in **administrative expenses** is driven by the consolidation of Bentley.

The other operating result included massive positive valuation effects from raw material hedges of €1.2bn driven by higher prices as well as significantly increased residual values.

The operating profit before special items amounted to €3,535m (€1,404m). The corresponding operating margin was 24.8% (10.0%).

Special items of -€67m (-) were in connection with the diesel issue.

The **financial result** of the Audi Group increased to €430m (€285m) including a strong profit from the **China business** of €295m (€254m). In addition, higher interest rates for discounting of provisions led to further positive effects.



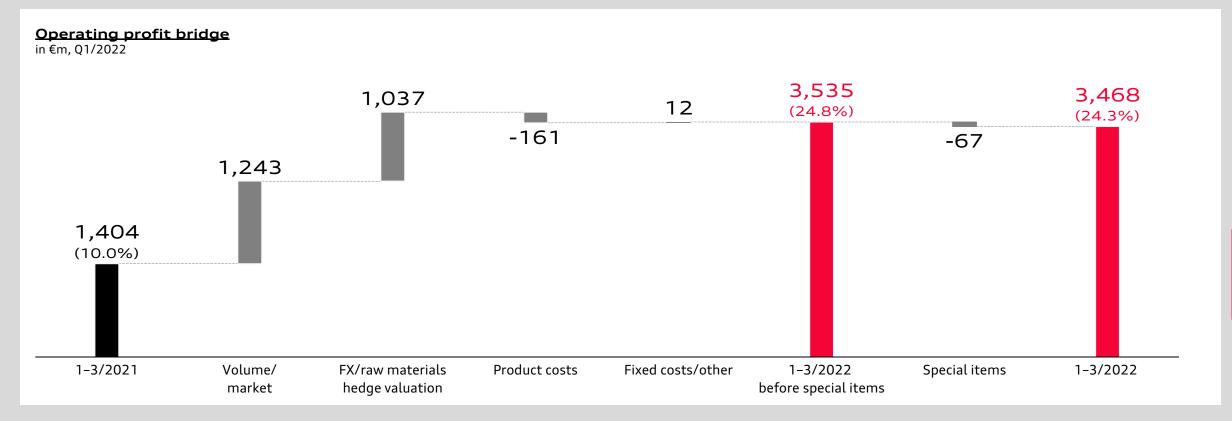
investments accounted for using the equity method: FAW-Volkswagen Automotive Co., Ltd., Volkswagen Automatic Transmission (Tianjin) Co., Ltd., SAIC Volkswagen Automotive Co., Ltd. and brand settlement/performance-related income for China business.

1 Includes the result from investments accounted for using the equity method: FAW-Volkswagen

U C

Operating profit bridge

### Market performance and massive valuation effects lead to record profit



Volume/market: Effects of the previous quarters were sustained – a substantially better pricing as well as reduced incentives, higher residual values and a higher contribution from genuine parts business led to strong growth in the first quarter of 2022 despite lower volume. This was supplemented by a strong performance by Lamborghini and Ducati as well as the first-time consolidation of Bentley.

**FX/raw materials:** Valuation effects from raw material hedges (mostly nickel and aluminum) due to higher prices impacted the operating profit extremely positively.

**Product costs** developed negatively compared with the prior year, mainly as a result of increased raw material prices and supply chain risks.

**Fixed costs/other** remained almost stable in a year-onyear comparison, despite the first-time consolidation of Bentley. Improvement in overhead costs had a slightly positive effect.

Special items related to diesel had a negative impact of –€67m (–) on operating profit.

Balance sheet

## Investment discipline, consolidation of Bentley & higher result affect balance sheet

As of March 31, 2022, **total assets increased** to **€66,960m** (€66,124m).

**Non-current** assets were up compared with December 31, 2021, mostly as a result of higher intangible assets, higher property, plant and equipment and increased other financial assets.

**Current assets** increased slightly. Inventories and trade receivables were higher, whereas cash and cash equivalents decreased as a consequence of the 2021 profit transfer to Volkswagen AG.

Assets classified as held for distribution to owners are in connection with the agreed transfer of further companies within the Volkswagen Group. The transfer of several national sales companies

(NSCs) stated in the previous year is concluded.

**Equity** of the Audi Group increased significantly, affected by higher retained earnings; the **equity ratio** amounted to **42.8%** (39.3%).

Non-current liabilities fell mainly due to lower provisions for pensions as a result of increased interest rates.

The reduction of **current liabilities** was primarily caused by the payment of the profit transfer from 2021 to Volkswagen AG. Increased trade payables and the consolidation of Bentley had contrary effects.

Liabilities held for distribution to owners are also in connection with the agreed transfer of further companies within the Volkswagen Group.

| <u>B</u> | <u>alance</u> | <u>shee</u> | <u>t</u> e |
|----------|---------------|-------------|------------|
|          | 11.0          |             |            |

Audi Group, in €m

|   | Mar 31, 2022 | Dec 31, 2021 | in % |
|---|--------------|--------------|------|
| Non-current assets                          | 33,308       | 31,754       | 4.9  |
| Current assets                              | 33,563       | 33,445       | 0.4  |
| of which inventories                        | 8,000        | 7,090        | 12.8 |
| of which trade receivables                  | 5,289        | 4,416        | 19.8 |
| Assets held for distribution to owners      | 89           | 926          | Х    |
| Total assets                                | 66,960       | 66,124       | 1.3  |
| Equity                                      | 28,690       | 26,012       | 10.3 |
| Non-current liabilities                     | 16.706       | 17,149       | -2.6 |
| Current liabilities                         | 21,563       | 22,399       | -3.7 |
| of which trade payables                     | 6,895        | 6,667        | 3.4  |
| Liabilities held for distribution to owners | 1            | 564          | Х    |
| Total liabilities and equity                | 66,960       | 66,124       | 1.3  |

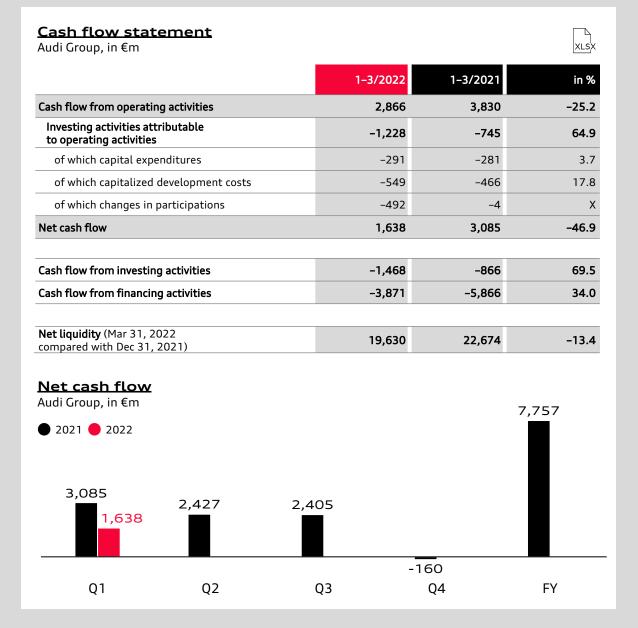


combined electric power consumption in kWh/100 km: 20.2–19.3 (NEDC), 22.6–20.6 (WLTP); combined CO<sub>2</sub> emissions in g/ km: 0. Information on electric power consumption and CO<sub>2</sub> emissions in ranges depends on the vehicle's selected equipment.

Audi RS e-tron GT:

#### Cash flow statement

## NCF affected by non-cash effects from raw material hedges & lower working capital effects



In the first three months of 2022, the cash flow from operating activities of the Audi Group amounted to €2,866m (€3,830m).

Despite a higher profit after taxes, the significant decrease compared with the previous year was particularly attributable to non-cash effects in connection with hedging valuation effects. Working capital impacts were slightly positive, but significantly lower than in the prior-year period.

While **inventories** increased due to delays in logistics, **trade payables** recorded lower growth compared with the previous year. The main reason was lower production in the reporting period. **Trade receivables** rose only slightly.

The cash flow from investing activities was **-€1,468m** (**-€**866m).

While capital expenditures remained mainly constant, capitalized R&D costs rose as a result of the current product life cycle of the Audi Group's product portfolio.

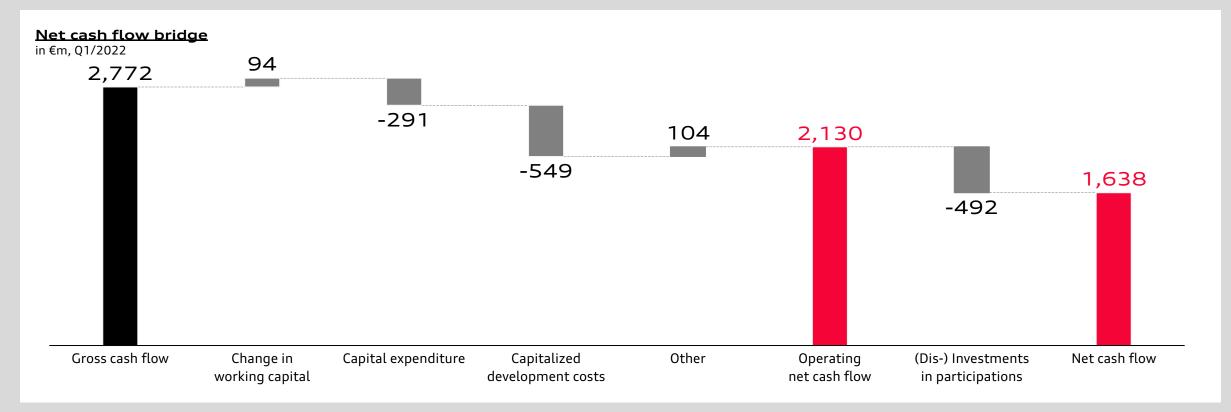
The position "changes in participations" reflects a cash outflow in connection with the disposal of national sales companies within the Volkswagen Group.

As a result, the **net cash flow** of the Audi Group was lower than in the corresponding period of 2021 and reached €1,638m (€3,085m).

The cash flow from financing activities came in at -€3,871m (-€5,866m) and mainly includes the profit transfer to Volkswagen AG for 2021.

The **net liquidity** of the Audi Group as of March 31, 2022, declined because of the profit transfer to Volkswagen AG compared with December 31, 2021, and amounted to a total of €19,630m (€22,674m).

## Net cash flow affected by higher capitalized development costs & disinvestments



High **gross cash flow** due to the strong operating performance and the inclusion of Bentley despite high non-cash effects in connection with the favorable raw material hedging valuation effects.

The **change in working capital** especially reflects an increase in trade payables, while rising trade receivables and higher inventories had a negative effect in the quarter.

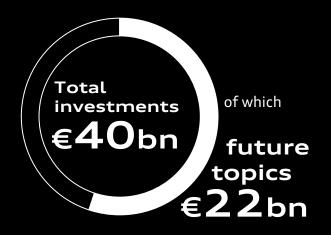
Capital expenditure of the Audi Group went up slightly due to the consolidation of Bentley as of January 1, 2022, among other things.

Capitalized development costs had a higher impact in the reporting period, reflecting the increased capitalization ratio as an outcome of the current product development life cycle. **Disinvestments in participations** include mainly the cash outflow in connection with the disposal of national sales companies within the Volkswagen Group.

Investments: R&D and capex

### R&D activities reflect product life cycle, capex discipline remains strong

#### Future investments<sup>1</sup> Audi Group, 2022-2026



Electrification





In the first quarter of 2022, R&D activities went up slightly to €1,035m (€1,002m). The increase is mainly based on the first-time consolidation of Bentley.

The R&D ratio remained almost stable at 7.2% (7.1%), which slightly exceeds the strategic target corridor of 6 to 7%.

The capitalization ratio increased to 53.0% (46.4%), reflecting the current stage of the product life cycle of the Audi Group product portfolio.

As a result, R&D expenses amounted to €889m (€867m), which is slightly above the prior-year level.

Capex went up slightly to €291m (€281m). The capex ratio remained stable at a low level of **2.0%** (2.0%).

#### Future investments

For the years 2022 through 2026, the Audi Group (including Bentley) will invest €40bn.

€19bn will be invested in the electrification roadmap: €14bn will go towards fully electric cars, a further €5bn towards plug-in hybrids. The five-year digitalization budget amounts to €3bn, and mostly includes the Audi-specific adaption of CARIAD solutions.

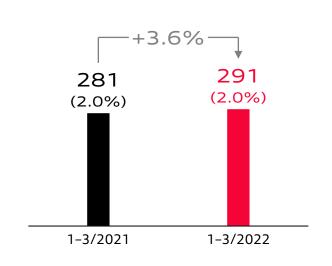
#### Research and development

Audi Group, in €m / in %

|                                 | 1-3/2022 | 1-3/2021 | in %     |
|---------------------------------|----------|----------|----------|
| R&D activities                  | 1,035    | 1,002    | 3.2      |
| R&D ratio                       | 7.2%     | 7.1%     | 0.1 ppt. |
| Capitalized R&D                 | 549      | 466      | 17.8     |
| Capitalization ratio            | 53.0%    | 46.4%    | 6.6 ppt. |
| Amortization of capitalized R&D | 402      | 330      | 21.8     |
| R&D expenses                    | 889      | 867      | 2.5      |

#### Capital expenditure<sup>3</sup>

Audi Group, in €m, in % of revenue



- 1 Sum of capital expenditure and R&D activities according to Planning Round 70, for the periods 2022-2026.
- 2 Including other future topics, not including CARIAD budget.
- 3 Capex includes investments in property, plant and equipment, investment property and other intangible assets according to the cash flow statement.

Guidance FY2022

### Guidance unchanged despite ongoing uncertainties

The current guidance of the Premium Brand Group already includes the foreseeable near-term consequences of the Russia-Ukraine conflict and of the current COVID-19 lockdowns in China.

The effects of the further course of the Russia-Ukraine conflict and the potential impacts on the global economy still cannot be predicted with sufficient certainty. Further risks could result from bottlenecks in the supply chain. The development of the commodity markets also remains unpredictable, which in turn may have significant effects on the valuation of raw material hedges. In addition, negative effects may continue to result from a worsening COVID-19 pandemic and from the supply situation – especially for semiconductors.

#### **Guidance FY2022 Audi Group**

|   | 2021      | 2022 guidance <sup>1</sup>           | strategic target                            |
|---|-----------|--------------------------------------|---|
| Deliveries to customers<br>Audi Group, in automobiles | 1,688,978 | between 1.8m and 1.9m                | ambition 2030: >3m                          |
| Revenue<br>in €m                                      | 53,068    | between €62bn and €65bn              | -   |
| Operating return on sales in %                        | 10.4%     | between 9 and 11%                    | 2030: >11%<br>until then: between 9 and 11% |
| Capex ratio<br>in %                                   | 3.8%      | within the strategic target corridor | between 4 and 5%                            |
| R&D ratio<br>in %                                     | 7.4%      | within the strategic target corridor | between 6 and 7%                            |
| Net cash flow<br>in €m                                | 7,757     | between €4.5bn and €5.5bn            | -   |
| Return on investment in %                             | 16.7%     | between 17 and 20%                   | above 21%                                   |



1 The consolidation of the new brand Bentley from January 1, 2022, is considered within the guidance.

Audi Q4 50 e-tron quattro: combined electric power consumption in kWh/100 km: 17.8 – 16.5 (NEDC); 20.0 – 17.9 (WLTP); combined CO<sub>2</sub> emissions in g/km: 0. Information on power consumption and CO<sub>2</sub> emissions in ranges depending on the chosen equipment level of the car.

Overview

## Transparency, clear commitments & ambitious strategic targets defined for each brand

|  | $\infty$ | LANBORGHINI |                       | DUCATI | PREMIUM<br>BRAND GROUP |
|--|----------|-------------|-----------------------|--------|------------------------|
| DELIVERIES TO CUSTOMERS Q1/22            | 385,084  | 2,539       | 3,203                 | 13,450 | 390,826 <sup>1</sup>   |
| REVENUE Q1/22 <sup>2</sup>               | €12.7bn  | €0.6bn      | €0.8bn                | €0.2bn | €14.2bn                |
| ROS Q1/22                                | 24.7%    | 30.0%       | 20.9%                 | 10.7%  | 24.3%                  |
|  |          |             | 12–16%<br>(2022-2026) |        |                        |
| R O S T A R G E T<br>2 0 2 2 - 2 0 3 0   | 9-11%    | 22-25%      | 16–20%<br>(2027-2030) | 8-10%  | 9–11%                  |
| ROS TARGET<br>from 2030                  | >11%     | >25%        | >20%                  | >10%   | >11%                   |
| I N V E S T M E N T<br>2 0 2 2 – 2 0 2 6 | €35bn    | €1.8bn      | €2.6bn                | €0.6bn | €40bn                  |

<sup>1</sup> Automobiles

<sup>2</sup> The sum of the individual brands does not equal the figure of the Premium Brand Group due to consolidation effects.

Lamborghini

## Lamborghini delivers best-ever quarter in history



#### Production

Lamborghini Group, in units

|                   | 4 2 (2022 |          |      |  |
|-------------------|-----------|----------|------|--|
|                   | 1-3/2022  | 1-3/2021 | in % |  |
| Aventador         | 212       | 185      | 14.6 |  |
| Huracán           | 773       | 630      | 22.7 |  |
| Urus <sup>1</sup> | 1,515     | 1,308    | 15.8 |  |
| Total             | 2,500     | 2,123    | 17.8 |  |

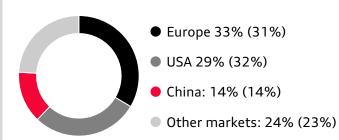
#### **Deliveries to customers**

Lamborghini Group, in units

|                   | 1-3/2022 | 1-3/2021 | in %  |
|-------------------|----------|----------|-------|
| Aventador         | 148      | 287      | -48.4 |
| Huracán           | 844      | 753      | 12.1  |
| Urus <sup>1</sup> | 1,547    | 1,382    | 11.9  |
| Total             | 2,539    | 2,422    | 4.8   |

#### **Deliveries to customers by region**

Lamborghini Group



Lamborghini continued strong performance of Q4/2021 in the first three months of the year: deliveries to customers came in at a new record level of 2,539 units, an increase of 4.8% on the strong previous year quarter.

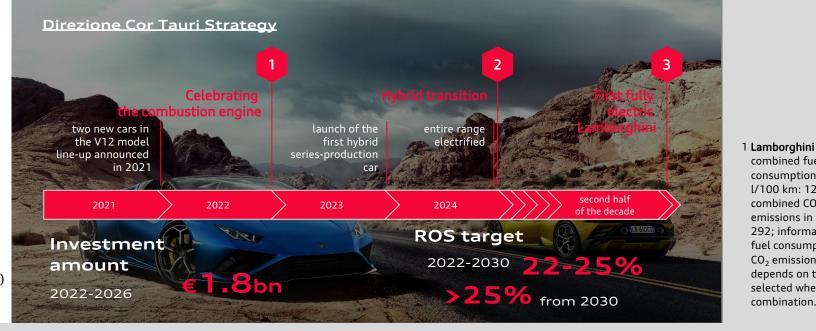
Lamborghini achieved revenue of €592m in Q1/2022. This represents an increase of 13.3% compared with Q1/2021.

The operating profit increased by 25.0% to €178m. The corresponding return on sales (ROS) reached 30.0%. The main drivers for the increase were currency effects, costs and higher volumes.

#### Financial highlights

Lamborghini Group, in €m / in % of revenue

|                  | 1-3/2022 | 1-3/2021 | in %     |
|------------------|----------|----------|----------|
| Revenue          | 592      | 523      | 13.3     |
| Operating profit | 178      | 142      | 25.0     |
| ROS              | 30.0%    | 27.2%    | 2.8 ppt. |



#### 1 Lamborghini Urus: combined fuel consumption in l/100 km: 12.6 (NEDC); combined CO<sub>2</sub> emissions in a/km: 292; information on fuel consumption and CO<sub>2</sub> emissions in ranges depends on the selected wheel/tire

Bentley

## Bentley with a strong start in 2022



#### Production<sup>1</sup>

Bentley Group, in units

|             | 1-3/2022 | 1-3/2021 | in % |
|-------------|----------|----------|------|
| Bentayga    | 1,938    | 1,225    | 58.2 |
| Continental | 1,171    | 1,119    | 4.6  |
| Flying Spur | 1,155    | 871      | 32.6 |
| Total       | 4,264    | 3,215    | 32.6 |

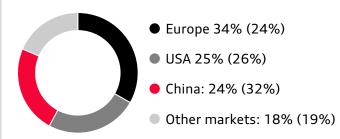
#### Deliveries to customers<sup>1</sup>

Bentley Group, in units

|             | 1-3/2022 | 1-3/2021 | in %  |
|-------------|----------|----------|-------|
| Bentayga    | 1,218    | 1,329    | -8.4  |
| Continental | 1,172    | 1,065    | 10.0  |
| Flying Spur | 808      | 933      | -13.4 |
| Mulsanne    | 5        | 31       | -83.9 |
| Total       | 3,203    | 3,358    | -4.6  |

### <u>Deliveries to customers by region<sup>1</sup></u>

Bentley Group



In the first three months of 2022, Bentley delivered **3,203** (**3,358**)<sup>1</sup> cars to customers worldwide, a decrease of 4.6% compared with the previous year due to logistics delays.

Bentley achieved a revenue of €813m in Q1/2022. The operating profit reached a record of €170m mainly driven by strong wholesales, better pricing and FX effects.

The return on sales (ROS) came in at 20.9%. Bentley also set itself ambitious ROS targets: The company aims to achieve an ROS of over 20% from 2030 on. Until 2026, it is targeting an ROS between 12 and 16%, from 2027 to 2030 an ROS between 16 and 20%.

#### Financial highlights<sup>1</sup>

Bentley Group, in €m / in % of revenue

|                  | 1-3/2022 | 1-3/2021   | in %     |
|------------------|----------|------------|----------|
| Revenue          | 813      | <i>578</i> | 40.7     |
| Operating profit | 170      | 65         | Х        |
| ROS              | 20.9%    | 11.2%      | 9.7 ppt. |

1 Bentley was consolidated as of January 1, 2022. Therefore, all Audi Group figures for Q1/2021 do not include Bentley. For the purpose of comparison, the prior-year figures are stated on this page.

Bentley Bentayga **Hybrid:** combined fuel/electric power consumption in l/100km / kWh/100 km: 3.4/21.0 (NEDC), 3.4/25.8 (WLTP); combined CO<sub>2</sub> emissions in g/km: 77 (NEDC), 82 (WLTP). Information on fuel/power consumption and CO<sub>2</sub> emissions in ranges depending on the chosen equipment level

of the car.



Ducati

## Ducati achieves strong deliveries, revenue and operating profit in Q1/22



#### **Production**

Ducati Group, in units

|   | 1-3/2022 | 1-3/2021 | in % |
|---|----------|----------|------|
| Scrambler   | 3,194    | 3,229    | -1.1 |
| Naked/Sport Cruiser (Diavel,<br>Monster, Streetfighter) | 7,270    | 3,842    | 89.2 |
| Dual/Hyper(Hypermotard,<br>Multistrada, Desert X)       | 5,601    | 4,395    | 27.4 |
| Sport (Supersport, Panigale)                            | 3,714    | 4,004    | -7.2 |
| Total   | 19,779   | 15,470   | 27.9 |

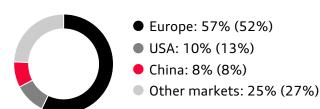
#### **Deliveries to customers**

Ducati Group, in units

|   | 1-3/2022 | 1-3/2021 | in %  |
|---|----------|----------|-------|
| Scrambler   | 1,929    | 2,634    | -26.8 |
| Naked/Sport Cruiser (Diavel,<br>Monster, Streetfighter) | 4,319    | 3,625    | 19.1  |
| Dual/Hyper (Hypermotard,<br>Multistrada)                | 4,469    | 4,010    | 11.4  |
| Sport (Supersport, Panigale)                            | 2,733    | 2,530    | 8.0   |
| Total   | 13,450   | 12,799   | 5.1   |

#### **Deliveries to customers by region**

Ducati Group



The Ducati brand delivered a total of **13,450** (**12,799**) motorcycles worldwide in the first quarter of 2022. This is an **increase of 5.1%** compared with the prioryear quarter.

The Multistrada V4 remains the most popular model among Ducatisti with 2,456 motorcycles delivered.

Revenue increased by 14% to €230m, the operating profit reached €25m, with a strong operating return on sales (ROS) of 10.7%.

These figures were achieved **despite a challenging environment,** for example with discontinuity in supply especially for semiconductors.

#### Financial highlights

Ducati Group, in €m / in % of revenue

|                  | 1-3/2022 | 1-3/2021 | in %     |
|------------------|----------|----------|----------|
| Revenue          | 230      | 202      | 13.8     |
| Operating profit | 25       | 21       | 16.2     |
| ROS              | 10.7%    | 10.5%    | 0.2 ppt. |



#### ESG overview

### Anchoring Environment, Social and Governance at Audi



Audi is convinced that economic success is inextricably linked to the exercise of social and ecological responsibility. It is the aim to match these objectives even more closely. In doing so, the Four Rings want to take over responsibility for ESG and to differentiate from competitors.

Starting in 2026, Audi will only launch new allelectric models on the global market. From 2027, the company will offer electric models in all core segments.

However, Audi activities go far beyond the electrification of vehicles: **Production at several Audi sites is already net carbonneutral.**<sup>1</sup>

By 2025, this will apply to all Audi plants. Through the Decarbonization Index<sup>2</sup> (DCI for short), Audi focuses on CO<sub>2</sub> emissions along the entire automotive value chain – from raw material extraction and production to driving and recycling.

Sustainability in the value chain is crucial for Audi: A positive Sustainability Rating (S-Rating), which was introduced at Audi in 2019, is a prerequisite for awarding a contract to suppliers.

By 2030, the DCI is to be reduced by 40 percent compared with the reference year 2018.

Since 2021, the DCI has also been anchored in the management remuneration as an integral part of target achievement. In 2022, further sustainability indicators will be included in the remuneration systems, such as "taxonomyaligned" revenue shares according to the EU taxonomy. For Audi, however, ESG goes beyond pure measures to reduce CO<sub>2</sub> emissions; it is considered holistically within the company.

For more transparency and comparability with competitors, Audi not only publishes its Combined Annual and Sustainability Report and discloses voluntarily within the framework of the EU taxonomy but will also face the ESG rating of an independent rating agency in the future.



neutrality as a state in which, following the exhaustion of other possible measures aimed at reducing the still remaining CO<sub>2</sub> emissions caused by the products or activities of Audi and/or currently unavoidable CO<sub>2</sub> emissions within the scope of the supply chain, manufacturing and recycling of Audi vehicles, at least quantitative compensation is provided through voluntary and globally conducted compensation projects. Throughout the utilization phase of a vehicle, meaning from when a vehicle is delivered to a customer, CO<sub>2</sub> emissions produced are not taken into account.

1 Audi regards net carbon

index (DCI) measures the average emissions of CO2 and CO2 equivalents over the entire life cycle of the Audi passenger car portfolio and is stated in metric tons of CO<sub>2</sub> per vehicle. It includes both direct and indirect CO<sub>2</sub> emissions at the individual vehicles (Scope 1 and 2) as well as all further direct and indirect CO<sub>2</sub> emissions over the vehicles' life cycle (Scope 3).

2 The decarbonization

EU taxonomy

## Audi voluntarily reports KPIs in accordance with the EU taxonomy regulation

#### From eligible to aligned activities<sup>1</sup>

#### STEP 1 **Eligibility**

An economic activity is considered taxonomyeligible if it is listed in the EU taxonomy and can potentially contribute to at least one of the 6 environmental objectives, e.g. climate change mitigation.

#### STEP 2 Screening criteria

Screening criteria for the defined economic activity have to be met, e.g. CO<sub>2</sub> emissions of 0 g/km (BEV) or <50 g/km (PHEV).

#### "DNSH" criteria STEP 32

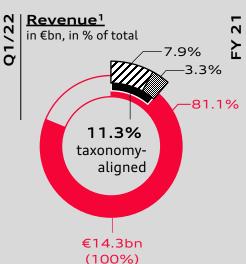
Do-No-Significant-Harm (DNSH) criteria for the defined economic activity have to be met, e.g. by the production process or the product itself. The criteria include the prevention of any substantial harm to the environmental objectives like climate change adaption, or pollution prevention, among others.

#### Compliance with minimum STEP 4<sup>2</sup> safeguards

Activity has to be carried out in compliance with the minimum safeguards, e.g. human rights, social and labor standards.

#### STEPS 1 - 4 ✓ Alignment

An activity is only considered environmentally sustainable, i.e. taxonomy-aligned, if it meets all requirements mentioned above from step 1 to step 4.





#### Of the Audi Group's total capex (excl. Bentley),

€4.0bn, or 100%, was taxonomy-eligible capex

€4.0bn

(100%)

Capital expenditure<sup>1</sup>

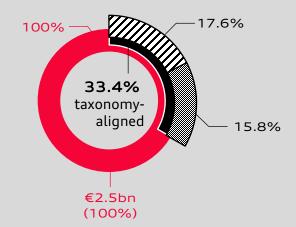
in €bn, in % of total

€1.6bn, or 41.3%, was taxonomy-aligned capex

#### Operating expenditure<sup>1</sup>

in €bn, in % of total

33.5%



Of the Audi Group's total opex (excl. Bentley),

- €2.5bn, or 100%, was taxonomy-eligible opex
- €0.8bn, or 33.4%, was taxonomy-aligned opex

- The taxonomy-aligned revenue contains
- €1.1bn, or 7.9%, revenue which was attributable to the BEV models

- 1 For further information and definitions. please refer to the Audi Report 2021 p. 50.
  - 2 Checks for steps 3 and 4 are only conducted once a year in preparation for the FY figures

revenue

Of the Audi Group's total

€11.6bn, or 81.1%, was

€1.6bn, or 11.3%, was

revenue (incl. Bentley),

taxonomy-eliqible

taxonomy-aligned

revenue

- taxonomy-eligible not taxonomy-eligible taxonomy-aligned ØBEV-related ◎ PHEV-related

#### ESG - Environment (E)

## Measurable progress – how Audi reduces the ecological footprint

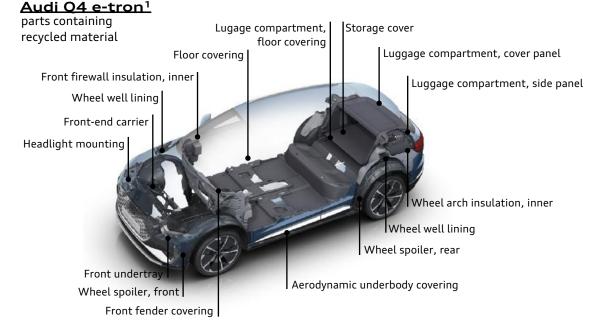
## <u>Using recyclates in new vehicles</u>

Processed plastics derived from a recycling process, otherwise known as recyclates, are being used in more and more vehicles as a contribution to resource conservation. The goal is not just to reduce carbon emissions, but also to use resources efficiently.

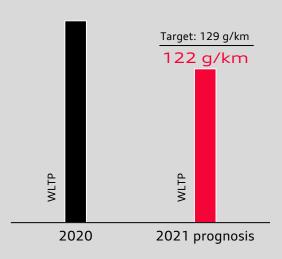
The Audi Q4 e-tron¹ electric SUV has more than two dozen parts that contain a proportion of recycled material.

The material from which these parts are manufactured comes from sources such as industrial production waste and is also used to produce components like the front-end carrier – a part that has to meet particularly high mechanical demands. What is more, a significant proportion of the headlight mounts, wheel well liners, fender covers, floor covering and the wheel spoilers is made from secondary raw materials.

#### . .. . .



## Fleet emissions & consumption



As its contribution to the "two-degree goal" of the Paris Climate Agreement, Audi is concentrating, among other things, on reducing the CO<sub>2</sub> emissions of its vehicle fleet. Based on provisional figures, the company surpassed its CO<sub>2</sub> fleet targets for Europe within the Volkswagen emissions pool in 2021. With a calculated value of 122 g/km,<sup>2,3</sup> Audi was below the legally prescribed 129 g/km.

- 1 Audi Q4 e-tron: combined electric power consumption in kWh/100 km: 18.2–15.8 (NEDC); 21.3–17.0 (WLTP), combined  $\rm CO_2$  emissions in g/km: 0. Information on electric power consumption and  $\rm CO_2$  emissions in ranges depends on the vehicle's selected equipment.
- 2 Subject to the official data of the European Commission in the annual CO₂ fleet monitoring report of the Volkswagen emissions pool.
- 3 Since January 2021, newly registered vehicles must state WLTP (Worldwide Harmonized Light Vehicles Test Procedure) values in all countries that have adopted EU legislation on vehicle usage. This new standard has replaced the NEDC (New European Driving Cycle) standard, which applied from1992 onwards. The WLTP standard takes the average driving situation more extensively into account than the NEDC and therefore discloses a more realistic figure for fuel consumption and CO<sub>2</sub> emissions. The WLTP figure is therefore higher than the old NEDC figure. A precise conversion of the values between the two methods is not possible.

ESG - Social & workforce (S)

## Employees benefit from attractive offers and investment in know-how

# Workforce Audi Group as of March 31 1–3/2022 1–3/2021

|  | 1-3/2022 | 1-3/2021 | in % |
|--|----------|----------|------|
| Domestic companies <sup>1</sup>  | 56,518   | 57,283   | -1.3 |
| Foreign companies <sup>2</sup>   | 29,742   | 26,443   | 12.5 |
| Employees  | 86,260   | 83,726   | 3.0  |
| Apprentices  | 2,249    | 2,214    | 1.6  |
| Employees of Audi Group companies  | 88,509   | 85,940   | 3.0  |
| Staff employed from other<br>Volkswagen Group companies not<br>belonging to the Audi Group | 456      | 453      | 0.7  |
| Workforce Audi Group   | 88,965   | 86,393   | 3.0  |

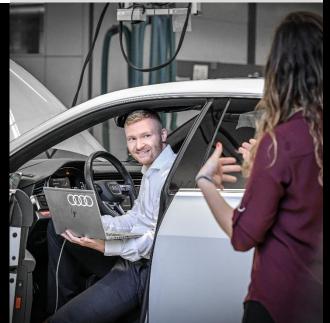
#### Developing & nurturing competences

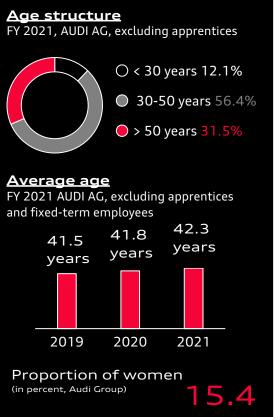
A transformation calls for new key competences, since competence and qualification needs change. Up to 2025, AUDI AG is providing a training and development budget of €500m. There is an additional budget of €100m for customer training measures. In 2021, a total of 57,982³ (2020: 53,029) employees of AUDI AG in Germany participated in one of 7,862³ (2020: 7,291) training measures. They completed a total of 518,918³ (2020: 532,832) hours.

## Around 1,700,000



cars in the Volkswagen Group use swarm intelligence to help improve road safety and drive forward the future of smart mobility. Audi took this a step further in 2021, using high-precision swarm data for the first time to improve its Car-to-X service "local hazard alerts." This service is already available as an additional function in several models. The novel car-to-cloud application can detect very small changes in grip through the friction between the tires and the road surface and submit the anonymized data to the cloud for processing. Drivers behind who use the same service can then be sent real-time alerts on dangerous traffic situations such as icy roads.





Turnover rate

(in percent, excl. apprentices, average figure for the year)

0.7

Average length of service (in years, excl. apprentices)

18.7

Average training time per employee (in hours, indirect employees)

lirect employees)

2,158 (2,204) were in the passive stage of their partial retirement.

1 Of these employees,

- 2 The figure for the current year includes 3,940 Bentley employees (not included in Audi Group figures Q1/2021).
- 3 Live online or face-toface training, excluding web-based training.

#### ESG - Governance (G)

## Long-term success through compliance and integrity

"Trust is good, control is better" is an old saying. The emphasis is on "old," because the motto at Audi is: "Control is good, trust is better."

Lawful and compliant conduct and acting with integrity enjoy top priority at Audi. They are the basis for the brand's reputation, for the trust of customers and business partners, for the well-being of employees and, last but not least, for sustainable business success.

"We regard compliance and integrity as two sides of the same coin that are inextricably linked," stresses Jochen Keller, Head of Compliance Group Entities and Corporate Regulations at AUDI AG. All employees - both in Germany and at the international participations - are called upon to play their part. "This will help us cultivate what we're ultimately contemporary striving for: a corporate culture in which the Audi values are honored worldwide, in work which we together constructively and in which there's no room for a culture of fear."

Audi sees compliance and integrity as instruments of prevention, designed to avert risks and damage to the company in a proactive manner. This begins right at the top management level: The Board of Management, Supervisory Board and in particular its Audit Committee are regularly informed about compliance, integrity and risk management. This ensures rapid and effective that countermeasures can be taken if necessary.

An important part of the compliance program is the Whistleblower lt allows employees, System. business partners, customers or third parties to report potential regulatory violations in connection with the Audi Group. Each year, the Audi Office Investigation receives hundreds of hints. More than twothirds of the reports were filed nonanonymously. "We interpret this as a vote of confidence in the system and our functioning compliance and integrity culture," says Jochen Keller.

→ read more

#### The Compliance Management System (CMS)

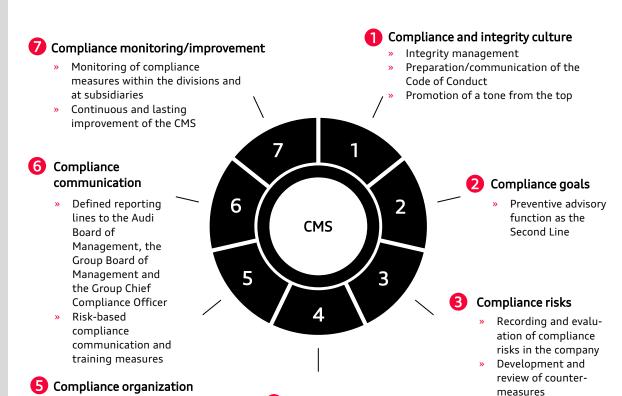
» Roles and responsibilities of the

Structure of the compliance

as at relevant subsidiaries

compliance and integrity functions

organization within AUDI AG as well



4 Compliance programs and processes

Risk prevention in compliance focal

and needs-oriented consulting,

communication and training

measures

areas through target group-specific

#### Corporate strategy

## New strategy "Vorsprung 2030" sets the course for the coming years



At the top of the "Vorsprung 2030" strategy stands the purpose of Audi: "Meaningful technology to keep the world in motion."

It is based on the **ambition** to sell **more than three million vehicles per year from 2030 onwards**.

This is backed by clear **strategic targets**, such as an **ROS of more than** 11 percent from 2030 on, and a clear plan for phasing out combustion engines.

**Strategic fields of action (SFA)** define the way there. Audi defined **six SFAs** including, for example, "the last internal combustion engine," "differentiated BEVs" or "ESG performance."

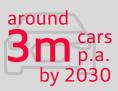
In the future, **ESG (Environment – Social – Governance)** aspects are to play an even more important role in all decisions made by Audi, as well as in its products and services. The Four Rings want to take over responsibility for ESG and to differentiate from competitors.

The main ESG criteria are climate protection, the use of finite resources, employee health and safety and the perception of social responsibility. Another consideration is the robustness of Audi's corporate governance, for example in terms of compliance and risk management.

The new corporate strategy is **based on a foundation made up of Operational Excellence, Financial Performance and People & Culture**, which focuses on employees as a central element.

## AMBITION/ STRATEGIC TARGETS







Manaus, Brazil

São José dos Pinhais, Brazil-

#### **Production sites**

## Volkswagen Group synergies enable global manufacturing footprint for the Audi Group

Crewe, United Kingdom

Győr, Hungary

Bologna, Italy

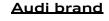
Sant'Agata Bolognese, Italy

Zwickau, Germany

Bratislava, Slovakia

Kaluga, Russia

Aurangabad, India



- Ingolstadt, Germany AUDI AG
  - 02. S02. A3 Sedan. A3 Sportback, S3 Sedan, S3 Sportback, RS 3 Sportback,
- RS 3 Sedan, A4 Avant,
- A4 Sedan, S4 Sedan,
- S4 Avant, RS 4 Avant,
- A5 Coupé, A5 Sportback,
- S5 Coupé, S5 Sportback,
- RS 5 Coupé, RS 5 Sportback
- Brussels, Belgium e-tron. e-tron Sportback.

PACIFIC

OCEAN

- Audi Brussels S.A./N.V. e-tron S, e-tron S Sportback
- Neckarsulm, Germany AUDI AG. Audi Sport GmbH A4 Sedan. A5 Cabriolet, S5 Cabriolet. A6 Avant, A6 Sedan, S6 Avant, S6 Sedan, RS 6 Avant, A7 Sportback, S7 Sportback, RS7 Sportback, A8. A8 L. S8. S8 L. R8 Coupé, R8 Spyder, e-tron GT quattro, RS e-tron GT
- 4 Győr, Hungary Audi Hungaria Zrt. TT Coupé, TT Roadster, TTS Coupé, TTS Roadster, TT RS Coupé, TT RS Roadster, Q3, Q3 Sportback, RS Q3, RS Q3 Sportback

### ATLANTI OCEAN

S Zwickau, Germany Volkswagen AG Q4 e-tron, Q4 e-tron Sportback

Brussels, Belgium

Neckarsulm, German

Ingolstadt, Germany

Martorell, Spain

- Bratislava, Slovakia Volkswagen Slovakia, a.s. Q7, SQ7, Q8, SQ8, RS Q8
- Martorell. Spain SEAT, S.A. A1 citycarver, A1 Sportback, RS 3 Sedan
- 11 Kaluga, Russia Volkswagen Group RUS no production
- n Changchun, China FAW-Volkswagen Automotive Co., Ltd. A4 L Sedan, A6 L Sedan, Q5 L, Q5 L Sportback, e-tron

- (B) Tianjin, China FAW-Volkswagen Automotive Co., Ltd.
- 1 Ouinadao, China FAW-Volkswagen Automotive Co., Ltd. A3 Sedan, A3 Sportback

Q3, Q3 Sportback

- 1 Anting, China SAIC Volkswagen Automotive Co., Ltd. 05 e-tron. A7 L Sedan
- 16 Foshan, China FAW-Volkswagen Automotive Co., Ltd. A3 Sedan, Q2 L, Q2 L e-tron

Lamborghini

Sant'Agata Bolognese, Italy

Aventador Coupé, Aventador

Roadster, Huracán Coupé.

Huracán Spyder, Urus

Automobili Lamborghini S.p.A.

#### Ducati OCEAN

- (B) Aurangabad, India ŠKODA AUTO Volkswagen Bologna, Italy India Private Limited A4 Sedan, A6 Sedan, Q5, Q7 Monster, Multistrada, Panigale,
- 19 San losé Chiana, Mexico Audi México S.A. de C.V. Q5, SQ5, Q5 Sportback, SQ5 Sportback
- São losé dos Pinhais, Brazil Audi do Brasil Indústria e Comércio de Veículos Ltda No vehicles produced in 2021
- Ducati Motor Holding S.p.A. DesertX, Diavel, Hypermotard,
- Scrambler, Streetfighter, SuperSport Manaus, Brasil DUCATI DAFRA da Amazônia Indústria e Comércio de Motocicletas Ltda. Diavel, Monster, Multistrada, Panigale, Scrambler, Streetfighter, Supersport

#### **Bentley**

n Crewe, United Kingdom Bentley Motors Ltd. Continental, Bentayga, Flying Spur





Foshan, China

Amphur Pluakdaeng, Thailand

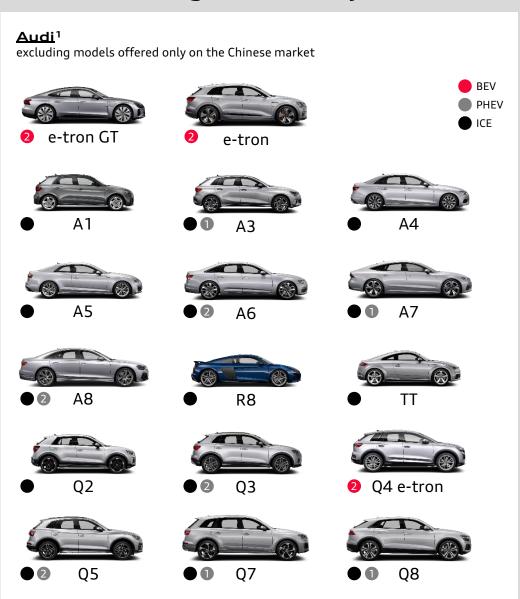
INDIAN

Amphur Pluakdaeng, Thailand Ducati Motor (Thailand) Co., Ltd. Diavel, Hypermotard, Monster, Multistrada, Panigale, Scrambler, Streetfighter, SuperSport

Audi Group Facts

#### Product portfolio

## Audi, Lamborghini, Bentley and Ducati cover a broad portfolio.

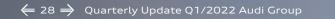








- 1 Audi model range in the German market, consumption and emission figures and current detailed portfolio overview available online.
- 2 Consumption and emission figures and current detailed portfolio overview available online.
- 3 Bentley was consolidated as of January 1, 2022; consumption and emissions figures and current detailed portfolio overview available online.
- 4 Current detailed portfolio overview available online.



Financial calendar

Dates of financial publications in 2022



Second Quarter 2022

July 29, 2022

Third Quarter 2022 October 28, 2022

The vehicle shown here is a concept vehicle that is not available as a series-production vehicle.

Overview

Highlights & Milestones

Markets & Products

Audi Group Financial KPIs

Premium Brand Group

Sa

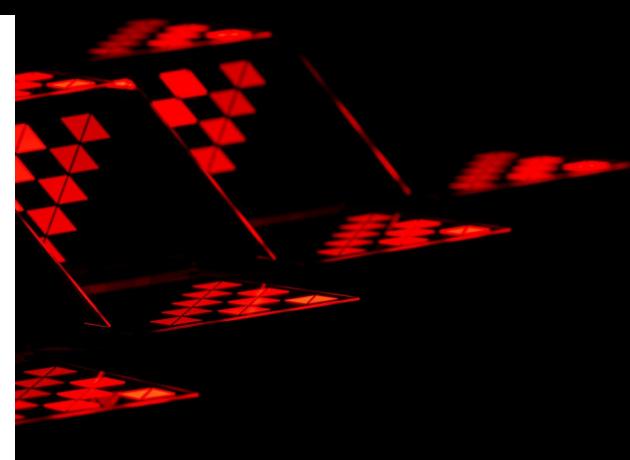
Audi Group Facts Disclaimer

#### Disclaimer

The current presentations as well as remarks/comments and explanations in this context contain forward-looking statements on the business development of the Audi Group. These statements are based on assumptions relating to the development of the economic, political and legal environment in individual countries, economic regions and markets, and in particular for the automotive industry, which we have made on the basis of the information available to us and which we consider to be realistic at the time of going to press. The estimates given entail a degree of risk, and actual developments may differ from those forecast.

At the time of preparing these presentations, it is not yet possible to conclusively assess the specific effects of the latest developments of the Russia-Ukraine conflict on the Audi Group's business, nor is it possible to predict with sufficient certainty to what extent further escalation of the Russia-Ukraine conflict will impact on the global economy and growth in the industry in fiscal year 2022.

Any changes in significant parameters relating to our key sales markets, or any significant shifts in exchange rates or commodities relevant to the Audi Group or the supply with parts (especially semiconductors), or deviations in the actual effects of the Covid-19 pandemic from the scenario presented will have a corresponding effect on the development of our business. In addition, there may be departures from our expected business development if the assessments of the factors influencing sustainable value enhancement and of risks and opportunities presented develop in a way other than we are currently expecting, or if additional risks and opportunities or other factors emerge that affect the development of our business.



Disclaimer

#### DAT disclaimer

The indicated consumption and emissions values were determined according to the legally specified measuring methods. Since September 1, 2017, type approval for certain new vehicles has been performed in accordance with the Worldwide Harmonized Light Vehicles Test Procedure (WLTP), a more realistic test procedure for measuring fuel consumption and CO<sub>2</sub> emissions. Since September 1, 2018, the WLTP has gradually replaced the New European Driving Cycle (NEDC). Due to the more realistic test conditions, the consumption and CO<sub>2</sub> emission values measured are in many cases higher than the values measured according to the NEDC. Additional information about the differences between WLTP and NEDC is available at www.audi.de/wltp.

At the moment, it is still mandatory to communicate the NEDC values. In the case of new vehicles for which type approval was performed using WLTP, the NEDC values are derived from the WLTP values. WLTP values can be provided voluntarily until their use becomes mandatory. If NEDC values are indicated as a range, they do not refer to one, specific vehicle and are not an integral element of the offer.

They are provided only for the purpose of comparison between the various vehicle types. Additional equipment and accessories (attachment parts, tire size, etc.) can change relevant vehicle parameters, such as weight, rolling resistance and aerodynamics and, like weather and traffic conditions as well as individual driving style, influence a vehicle's electric power consumption, CO<sub>2</sub> emissions and performance figures.

Further information on official fuel consumption figures and the official specific CO<sub>2</sub> emissions of new passenger cars can be found in the "Guide on the fuel economy, CO<sub>2</sub> emissions and power consumption of all new passenger car models," which is available free of charge at all sales dealerships and from DAT Deutsche Automobil Treuhand GmbH, Hellmuth-Hirth-Str. 1, 73760 Ostfildern-Scharnhausen, Germany (www.dat.de).

